

**Appendix A - Revenue Forecast 2019/20**  
**Period 5 for FPCC Committee 28th October 2019**

Adults and Health												
	Original Budget	Revised Budget	Actuals to 31/08/2019	Period 5 forecast	Variation to revised budget	Reserve Movements	Period 5 forecast after reserve movements	Variation to revised budget	Variance P4	Variance move P4 to P5	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Integrated Care - LD	28,156	30,254	6,927	29,619	(636)		29,619	(636)	(636)		0 The underspend is mostly due to mitigating actions (£616k) aligned against this budget. The forecast includes: demographic growth covering: net client churn and complexity (35 new and 7 existing clients at an average care cost at £23k per year); transition cases transferred from families' services (36 clients costing on average £22k per year). The number of open care packages at month three is 898, covering 668 unique clients. The forecast includes £1,080 of MTFS savings.  The budget variance explained by service type is due to underspends on several client care services: Residential Care (£1,015k) Direct payments (£462k); Respite (£95k); Extra Care (£56k), Other services (£14k); offset by overspends in Supported Living (£736k), Fairer Contributions (£101k); Homecare (£73k) and Nursing Care (£96k).	(2.1%)
Integrated care - MH	7,331	8,689	1,338	8,912	223		8,912	223	223		0 The budget pressure is mostly due to unfunded demographic growth which includes 21 new clients at an average yearly cost of £30k; 7 exiting clients forecasted to have increased complexity needs costing on average £20k more per case.  The pressure is offset by mitigating actions of £135k and £412k due to underspends in other areas.  The number of open care packages covered by this budget at month three is 366, covering 357 unique clients. The forecast includes £471k of MTFS savings.  The budget variance explained by service type is due to net overspends on several client care services: Supported Living (£395k); Fairer Contributions income (£90k); Other services (£43k), Extra Care (12k); offset by underspends in Homecare (£160k); Residential Care (£130k); Direct payments (£20k), Nursing (£4k) and Enablement (£3k).	2.6%
Integrated Care - OA	31,073	29,567	8,904	31,583	2,016		31,583	2,016	2,016		0 The budget pressure is mostly because of unfunded growth due to forecasted care cost complexity increase for 21 clients at an average yearly cost of £68k, recoded care packages from Physical and Learning Disabilities under 65s (£1,007k). The forecast includes £2,941k of MTFS savings. The forecast is offset by £419k of mitigating actions. The number of open care packages covered by this budget at month three is 2394, covering 2,286 unique clients.  The budget variance explained by service type is due to net overspends on several client care services: Homecare (1,266k); Residential (£826k); Supported Living (£260k); Extra Care (£201k); Direct Payments (£198k); Other Services (£84k), offset by underspends in; Nursing (£546k); Fairer Contribution (£217k); Day Care (£45k), Respite (£6k) and Enablement (£5k).	6.8%
Integrated Care - PD	8,134	8,935	2,417	8,799	(136)		8,799	(136)	(136)		0 The budget underspend is mostly due to transferring of care packages to Older Adults. The forecast includes £43k of mitigating actions and £222k of MTFS savings.  The number of open care packages covered by this budget at month three is 555, covering 526 unique clients. The budget variance explained by service types is due to net underspends on several client care services: Residential (£300k); Direct Payments (£267k); Supported Living (£132k); Other Services (£116k) and Day Care (£64k) and Enablement (£17k); offset by overspends in: Home Care (£494k); Nursing (£174k); Fairer Contribution (£89k) and Respite and Other (£3k). The monthly movement of £155k is because of £573k ILF grant income included in the budget but previously shown as income offset by care package cost reductions due to recoding of clients to Older Adults (£418k).	(1.5%)
Prevention Services	4,830	3,571	3,037	3,385	(186)		3,385	(186)	(186)		0 The favourable budget variance is due to underspends in: Equipment and Adaptations (£250k) because less demand and cheaper equipment; Telecare (£104k) because of in year recovery plans (£100k); Receivership budget (£31k); Vol Orgs (£16k); and Other (£12k); offset by overspends in DOLS assessment costs £118k and £109k on software licence and support. The forecast includes £435k of MTFS savings.	(5.2%)

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**Period 5 for FPCC Committee 28th October 2019**

Workforce	14,376	14,902	5,578	15,522	621		15,522	621	667	(46)	The overspend is due to a combination of budget reductions: £305k of Senior Management MTFS savings; £179k contribution to corporate pot to reduce the agency deficit; £59k unavaialable saving on a post covered by Public Health Funding; Mosaic Revenue costs (£230k), offset by underspends in various areas (£152). Un-filled c34 posts currently being held vacant or part time, which are contributing to c£0.599m savings on top of the MTFS savings of £932k, and though nominally beneficial immediately this can present workload and efficiency issues that are being managed within the service. The monthly forecast reduction is due to the same issues, amounting to £46k vacant postion increase and delays in recruitment for various teams.	4.2%
Leis, Sports and Phys Activity	509	521	86	1,239	719		1,239	719	718	1	The current budget variance and monthly forecast movement is because of income loss due to closure of swimming pools only at Finchley Lido Leisure centre. The centre has been closed from March 2019 due to structural issues with the roof and the closure is forecasted to remain in place until December 2019. The actual income loss will increase if the centre remains closed beyond December 2019.	138.1%
Public Health Adults transformation programm	16,707 0	16,703 0	2,837 156	16,964 0	261 0	(261)	16,703 0	0 0	0 0	0 0		0.0% 0.0%
<b>Total</b>	<b>111,117</b>	<b>113,142</b>	<b>31,280</b>	<b>116,023</b>	<b>2,881</b>	<b>(261)</b>	<b>115,762</b>	<b>2,620</b>	<b>2,666</b>	<b>(46)</b>		<b>2.3%</b>
Reserves Previously Reported				360	360	(360)					Adjust for reserves and transformation awards already in projections and figures from earlier reporting months so as to restate figures showing the full reserve usage.	
<b>Total</b>	<b>111,117</b>	<b>113,142</b>	<b>31,280</b>	<b>116,383</b>	<b>3,241</b>	<b>(621)</b>	<b>115,762</b>	<b>2,620</b>	<b>2,666</b>	<b>(46)</b>		<b>2.3%</b>

**Assurance**

	Original Budget	Revised Budget	Actuals to 31/08/2019	Period 5 forecast	Variation to revised budget	Reserve Movements	Period 5 forecast after reserve movements	Variation to revised budget	Variance P4	Variance move P4 to P5	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Electoral Service	665	804	171	653	(151)	150	803	(1)	(1)	0		(0.1%)
Legal Advice and Monitoring	2,688	0	879	0	0		0	0	0	0		
Assurance & Business Dev	794	860	253	861	2		861	2	2	0		0.2%
Counter Fraud Operations	350	437	466	1,168	731	(731)	437	0	0	0		0.0%
Governance	2,185	2,266	645	2,266	0		2,266	0	0	0		0.0%
Information Management	1,025	529	(161)	544	16		544	16	15	1	Overspend due to shredding costs and copyright software licensing	3.0%
Internal Audit	371	376	64	376	(0)		376	(0)	(0)	0		(0.0%)
Organisational Resilience	367	407	233	398	(9)		398	(9)	(26)	17	Monthly movement due to additional pressures - City of London 30k, 9k of Airwave radio license renewals and 8k of Emergency Responder costs	(2.1%)
<b>Sub total</b>	<b>8,444</b>	<b>5,678</b>	<b>2,551</b>	<b>6,267</b>	<b>589</b>	<b>(581)</b>	<b>5,686</b>	<b>8</b>	<b>(10)</b>	<b>18</b>		<b>0.1%</b>
Reserves Previously Reported				416	416	(416)					Adjust for reserves and transformation awards already in projections and figures from earlier reporting months so as to restate figures showing the full reserve usage.	
<b>Assurance Total</b>	<b>8,444</b>	<b>5,678</b>	<b>2,551</b>	<b>6,683</b>	<b>1,005</b>	<b>(997)</b>	<b>5,686</b>	<b>8</b>	<b>(10)</b>	<b>18</b>		<b>0.1%</b>

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**Period 5 for FPCC Committee 28th October 2019**

Children's Family Services												
	Original Budget	Revised Budget	Actuals to 31/08/2019	Period 5 forecast	Variation to revised budget	Reserve Movements	Period 5 forecast after reserve movements	Variation to revised budget	Variance P4	Variance move P4 to P5	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Family Services Management	5,414	(1,625)	511	(1,824)	(199)		(1,824)	(199)	(5,386)	5,188	Additional DSG income £0.419m has now been included along with £0.521m inflation bid for contract inflation and CE inflation £0.235m which has been assumed to be successful.	12.2%
Social Care Management	631	1,214	267	851	(363)		851	(363)	212	(575)	Forecast underspend - £0.343m staffing. Comprising of £0.300m agency budget parked centrally, (partially offsets agency pressures in CSC 0-25) and £0.023m relates to held vacancies. Non-staffing of £0.020m forecasted underspend due to reduction in mentoring spend estimate.	(29.9%)
CSC 0-25	7,885	7,896	3,346	8,909	1,013		8,909	1,013	1,365	(353)	Forecast overspend relates to: staffing £0.362m. There are currently 13 agency staff in the service. In addition pressure of £0.651m relates to non-staff, increase in case complexity hence package costs. Current budget average unit cost per year is £0.027m whereas forecasted unit cost per year is £0.031m. There are 187 clients with support packages supported by budgets in this area. Movement - Additional clawbacks of Direct payments of £0.055m. identification of one transitions case £0.125m previously not on Mosaic transferred to Adults as young person is 25.	12.8%
Permanence Trns & CorParenting	4,089	4,363	2,927	5,046	684		5,046	684	827	(143)	Forecast overspend relates to: staffing £0.078m. Comprises of £0.044m in the family resource centre for 2 staff cover on long term sick and £0.034m additional agency costs for 4 agency staff are covering vacancies across service. Non-staffing pressure of £0.606m. All attributable to Leaving Care accommodation pressures.  Monthly movement - Onwards and Upwards client costs increase. EU nationals not eligible to Housing benefit. There were 6 new entrants into the leaving care service	15.7%
Placements	17,944	21,489	7,645	21,294	(195)		21,294	(195)	2,977	(3,172)	Forecast overspend relates to: staffing £0.200m, relating to £0.115m Internal residential homes staffing and £0.085m as 7 agency staff are covering vacancies across the service. Forecast net underspend Non-staffing £0.395m. Four under 18 residential placements (£0.570m) have transferred to 18-25 service. Underspend partially offset by £0.175m pressure on External Fostering and additional residential support costs.  Movements - Internal Fostering reduced by £0.240m whilst External Fostering went up by £0.428m mainly due to the high number of new entrants (18 in total from July and August) into Independent Foster Agency (IFA) placements. There was also one external placement of £0.115m (transfer from internal residential placement) however this was netted off with some other placements cost reductions to £0.057m. There were also some additional residential support costs.	(0.9%)
Assessmnt, Intervntion & Planning	7,818	10,796	3,831	11,298	502		11,298	502	2,342	(1,841)	Legal Cost £0.300m and no recourse to public funds £0.223m pressures	4.6%
Clinical Services	1,387	1,391	493	1,391	(0)		1,391	(0)	(0)	0		(0.0%)
Early Help 0-19	4,366	4,463	1,609	4,758	294	(364)	4,394	(70)	0	(70)		(1.6%)
YOT, Risk & Vulnerability	477	484	164	476	(8)		476	(8)	(8)	0		(1.7%)
Safeguarding, QA & Workforce Development	2,674	2,714	1,083	2,554	(160)		2,554	(160)	(160)	0	Forecasted underspend mainly due to management actions undertaken to reduce agency spend on the back of good Ofsted rating	(5.9%)
Commissioning	1,066	1,166	188	1,074	(92)		1,074	(92)	(60)	(32)	Forecasted underspend due to held vacancies	(7.9%)
Comm, Complaint & Business Support	1,080	1,372	533	1,358	(15)		1,358	(15)	60	(75)		(1.1%)
Libraries & Comm. Engagement	3,474	3,538	1,801	3,618	80		3,618	80	45	35	Projecting an overspend mainly relates to rate increases at Colindale and Church End Library.	2.3%
Performance Improvement & Customer Engagement	1,337	1,226	260	1,234	8		1,234	8	33	(25)		0.6%
Partnership and VofChild	390	416	123	416	0		416	0	20	(20)		0.0%
Central Education	26	(305)	(201)	(328)	(23)		(328)	(23)	(355)	331		7.7%
Education Skills	6,175	6,111	5,261	6,111	(0)		6,111	(0)	85	(85)		
<b>Total Children</b>	<b>66,234</b>	<b>66,711</b>	<b>29,841</b>	<b>68,236</b>	<b>1,525</b>	<b>(364)</b>	<b>67,872</b>	<b>1,161</b>	<b>1,998</b>	<b>(838)</b>		<b>1.7%</b>

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**Period 5 for FPCC Committee 28th October 2019**

Growth and Corporate Services												
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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Commercial Management	1,110	1,384	329	1,324	(60)		1,324	(60)	(60)	0	Underspend on Staff costs net against overspend in Performance.	(4.3%)
CSG Managed Budget	2,847	3,819	865	6,180	2,361		6,180	2,361	1,558	802	The overspend is due to:£100k fly tipping with a significant bill expected this year for Fairway clearance and other smaller sites; delayed implementation of £150k MTFS saving from Barnet Homes rates relief, due to delays moving Housing Options; £147k additional Security including Tarling Road Community Centre, the YOT in the East, and Colindale office; £80k reactive R&M Budgets have been re-aligned to cover-off the cost of planned and cyclical maintenance leaving a shortfall in the estimated requirement for repairs; £411k rates and service charges at NLBP due to Colindale delay; £206k unfunded Leasing and Service charges in relation to Harrow Depot for StreetScene, Highways and Salt Barns, which are continuing to occur in 19/20 because of delays to the capital project to re-locate services to a new site; £469k shortfall in income to the document solutions service; £368k reduction in Brent Cross income, which has reduced as assets are deliberately vacated to facilitate regeneration. In previous years the budget has been supported by income from sites specifically acquired to support the regeneration. A total of £319k Brent Cross running costs have also been incurred, made up of various costs associated with regeneration, such as additional site security at vacant sites and setting up of short-term leases etc, none of which is currently funded. The movement in the variance between Month 4 and Month 5 was £802k comprised of a £110k payment of statutory rent compensation, £690k associated with Brent Cross income shortfall and running costs.	61.8%
CSG Management Fee	19,311	20,150	5,863	20,418	268		20,418	268	288	(20)	The overspend is due to:£100k fly tipping with a significant bill expected this year for Fairway clearance and other smaller sites; delayed implementation of £150k MTFS saving from Barnet Homes rates relief, due to delays moving Housing Options; £147k additional Security including Tarling Road Community Centre, the YOT in the East, and Colindale office; £80k reactive R&M Budgets have been re-aligned to cover-off the cost of planned and cyclical maintenance leaving a shortfall in the estimated requirement for repairs; £411k rates and service charges at NLBP due to Colindale delay; £206k unfunded Leasing and Service charges in relation to Harrow Depot for StreetScene, Highways and Salt Barns, which are continuing to occur in 19/20 because of delays to the capital project to re-locate services to a new site; £469k shortfall in income to the document solutions service; £368k reduction in Brent Cross income, which has reduced as assets are deliberately vacated to facilitate regeneration. In previous years the budget has been supported by income from sites specifically acquired to support the regeneration. £319k Brent Cross running costs have also been incurred, made up of various costs associated with regeneration, such as additional site security at vacant sites and setting up of short-term leases etc, none of which is currently funded. The movement in the variance between Month 4 and Month 5 was £802k comprised of a £110k payment of statutory rent compensation, £690k associated with Brent Cross income shortfall and running costs.	1.3%
Customer Services & Digital	359	683	(11)	705	22		705	22	22	0	The overspend in Month 5 is £30k on out of hours telephony costs due to a contract change and £58k of web team staffing costs previously charged to Capital net the £(64k) improved Registrars income.	3.3%
Deputy Chief Executive	509	505	215	559	54		559	54	44	10	Overspend relating to £29.6k SPIR cost relating to the Senior Management Restructure and £24.7k Key Worker permits for the Barnet Group move to Colindale net of a £10k underspend on staffing due to Month 3 projected Graduate Trainee post being covered but Central Govt. Brexit funding. The movement from Month 4 is due to £10k of Miscellaneous expenditure and Publications	10.6%
Employment Skills & Ec Dev	200	200	49	200	0		200	0	0	0		0.0%
Estates	180	502	102	536	35		536	35	35	0	Projecting an overspend due to increased staffing costs.	6.9%
Growth and Housing	234.64	234.37	152.85	234.37	0.00		234.37	0.00	0	0.00	Spend to budget currently forecast pending restructure/recruitment	0.0%

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Housing Strategy	6,178	6,399	6,433	6,754	355		6,754	355	245	110	The net overspend position includes (i) the non delivery of savings relating to the transfer of acquisitions £1.1m. It assumes savings relating to the OD acquisitions programme being delivered in 2020-21. (ii) additional incentive payments to landlords of £184k in 2019/20 resulting from the additional top up grant funding totalling for Homelessness Prevention, although this is expected to deliver cost reductions in the coming years, and a reduction in net TA costs of £115k. The forecast also includes income from the Flexible Homelessness Support Grant of £900k. The movement from period 4 relates to incentive payments to landlords £184k as above, £40k non delivery of savings relating to property acquisitions which will instead commence in 2020/21 with ODH instead of the last quarter of 2019/20 and reduction in net TA costs of £114k.	5.5%
Human Resources & OD	830	975	344	1,106	131		1,106	131	124	7	The overspend is mainly due to £142k in relation to staff recharges for time spent on Trade Union activities net of an £(18k) underspend in HR. The TU budget is only £33k and recharges of £176k are being projected for 5 members of staff from Adults, Schools and libraries. The movement from Month 4 is due to 7k spend on an induction film	13.5%
Programmes, Performance & Risk Strategy & Communications	338	403	115	430	27		430	27	27	0	Overspend on Staff costs net against underspend in Commercial Mgt.	6.8%
Transformation Programme - DCE	916	1,121	318	1,181	60	(60)	1,121	0	20	(20)	The movement in the forecast from Month 4 is due to additional Brexit Funding and Service contribution budget movements	0.0%
	0	0	10	266	266	(266)	0	0	0	0		0.0%
<b>Total (excl Re)</b>	<b>33,014</b>	<b>36,375</b>	<b>15,247</b>	<b>39,894</b>	<b>3,519</b>	<b>(326)</b>	<b>39,568</b>	<b>3,193</b>	<b>2,304</b>	<b>889</b>		8.8%
Guaranteed Income	(16,549)	(16,815)	(2,860)	(16,617)	198		(16,617)	198	(727)	925	The variance relates to (i) £107k estimated LBB costs for maintaining void properties (ii) £91k estimated Legal costs. The movement from Month 4 includes £161k reduction in PDA income shortfall, £345k budget increase for contractual inflation (matching management fee increase below) and £86k increase in forecast legal costs.	1.2%
RE Projects	0	1	(69)	1	0		1	0	0	0		0.0%
Management Fee	17,466	18,811	8,092	19,811	1,000	(1,000)	18,811	0	1,000	(1,000)	£1m overspend on the management fee relates to the fee increase for the deferral in 2017/18 to 2019/20. The change from month 4 is due to the budget being increased for inflation (£345k), matching the income increase to GI budget above	0.0%
<b>Growth and Corporate Services Incl Re elements</b>	<b>33,931</b>	<b>38,372</b>	<b>20,410</b>	<b>43,089</b>	<b>4,717</b>	<b>(1,326)</b>	<b>41,763</b>	<b>3,391</b>	<b>2,576</b>	<b>814</b>	<b>Per last CMT</b>	8.8%
Reserves Previously Reported				357	357	(357)					Adjust for already in projections and figures from earlier reporting months. To show full reserve usage.	
<b>Growth and Corporate Services Total</b>	<b>33,931</b>	<b>38,372</b>	<b>20,410</b>	<b>43,446</b>	<b>5,074</b>	<b>(1,683)</b>	<b>41,763</b>	<b>3,391</b>	<b>2,576</b>	<b>814</b>		8.8%

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**Period 5 for FPCC Committee 28th October 2019**

Environment												
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	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CommercialServices Streetscene	(2,086)	(2,011)	(2,655)	(1,936)	74		(1,936)	74	74		0 Forecasting a slight overspend based on current income levels, projected business growth and commercial client turnover, and anticipated levels of bad debt. This level includes income and savings from the ongoing review of these commercial customers, based on weight of bins to ensure profitability of operators.	(3.7%)
Fleet and Transport	560	560	1,835	558	(2)		558	(2)	(2)		0 Forecasting on or very close to budget based on Q1 performance and 2018/19 outturn.	(0.3%)
Ground Maintenance(Front line)	2,343	2,301	869	2,295	(6)		2,295	(6)	15	(20)	At present forecasting a small underspend, this will improve when service specific pay inflation is allocated and also the service will review agency spend as they move into Autumn Winter months.	(0.3%)
Green Spaces & Leisure	874	1,015	208	1,252	237		1,252	237	241	(4)	Overspend due to Parks and Open Spaces and the MTFS savings of £0.450m deliverability. This has been partially mitigated by additional income of £.0182m from S.106 funding and other sundry movements.	23.4%
Management and Service Support	1,215	839	409	850	11		850	11	(36)	48	Slight overspend, due to staffing costs and reduction of budget regarding agency costs top slice due to centralisation corporately.	1.4%
Street Cleansing (Front Line)	2,533	2,991	807	2,991	(0)		2,991	(0)	(0)	0	Forecasting on budget - Street Cleansing budgets virement agreed corporately to correct budget change from Street Scene Management.	(0.0%)
Waste (Front Line)	6,825	6,781	2,290	7,943	1,162		7,943	1,162	1,162	0	Forecast overspend is due to; the cost of running the service from two sites, increase in staffing costs, and fleet repair cost arising from an aging vehicle fleet. There is a profiled reduction in spend through 2019/20 as waste round balancing continues and green waste cost will reduce for the winter months. There are significant risks given challenging plans to achieve the profile of reductions needed to bring to this level of overspend by year end and therefore budget position is very sensitive to external factors and events and other risks. Detailed review and oversight is being exercised on this key service and budget. Part of the fleet replacement is expected at the end of 2019/20 which will help in later years on some of the cost pressures.	17.1%
Environment Management	15,504	15,500	5,958	15,558	58		15,558	58	0	58	Forecast £58k overspend on Mortuaries, this is through the lead borough (LB Brent) and budget underpinning this is to be reviewed going forward for appropriateness. Previously reported NLWA levy underspend expected to go to reserves. Service now includes Coroner's Court (£320k actual and budget) which effects variation to P4 column.	0.4%
Highway Inspection/Maintenance	273	276	354	746	470	(469)	277	1	0	1	Highways service is currently predicting an underlying overspend £654k. Consisting of £469k for Winter Highways Maintenance. There is also an accepted risk, that projections are based on a mild winter and council contingency funds will need to be called upon where more severe conditions occur. A mitigated overspend of £185k for Advertising is also accruing in this area, an MTFS saving is subject to a part year effect as a key contract is now commencing October 2019.	0.4%

**Appendix A - Revenue Forecast 2019/20**

Period 5 for FPCC Committee 28th October 2019

Highways and Transport Managem	0	358	54	358	0		358	0	0	0	0 This is a new budget line to capture management salaries. The actual underlying movement though P3 to P4 was zero and the forecast in balance, so this does not effect the underlying position.	0.1%
Parking	(558)	(545)	26	(545)	0		(545)	0	0	0	0 Off Street Parking is expected to achieve it's income target this year.	0.0%
Special Parking Account	(13,264)	(13,694)	4,705	(13,265)	429	(450)	(13,715)	(21)	(21)	0	0 There are risks with surplus generated in this area amd use of reserves for this year has been applied to maintain budget levels of work. Actions are in hand for future years to help mitigate where changes due to external factors cause changes in the baseline receipts supporting planned activity.	0.0%
Street Scene Management	1,121	1,121	292	1,196	75		1,196	75	75	0	0 The projected small over spend is due to costs of staff cover for long term sick and cost increases for weed spraying and haulage costs. A virement has been completed to realign the budgets for various services including Street Cleansing.	6.7%
Street Lighting	5,919	6,272	1,898	6,265	(7)		6,265	(7)	(7)	0	0 Revised electricity rates have helped to bring this area close to budget.	(0.1%)
Advertising	0	(350)	0	(165)	185	(185)	(350)	0	0	0	0 Projecting an underlying overspend of £225k for Advertising,as the service is unable to fully achieve the MTFS saving for Advertising, due to a part year effect with the contract now commencing October. This is pending the transfer of budget to corporte of £0.040m and associated actuals and any variances that may occur due to this change (this has been reversed tempoarily for technical reasons this month and caused the movement from P4 of £0.040m). Budget pressures on this line are shown as fully mitigated by use of reserves as will any effects of the centralisation of communications referred to.	0.0%
<b>Environment Sub total</b>	<b>21,258</b>	<b>21,413</b>	<b>17,052</b>	<b>24,101</b>	<b>2,688</b>	<b>(1,104)</b>	<b>22,997</b>	<b>1,584</b>	<b>1,502</b>	<b>82</b>	This is an increase on the last month in the variance to budget of £32k adverse (£1.502m to £1.532m adverse), principally caused by the Environment Management adverse variance this month of £58k and a number of small favourable and adverse movements on other projects make up the rest of the movement.	7.4%
Re managed budgets	437	472	27	421	(51)		421	(51)	0	(51)	Forecasting £51k underspend on vehicles as the work will be funded from capital	(10.9%)
<b>Part Theme Total</b>	<b>21,695</b>	<b>21,885</b>	<b>17,078</b>	<b>24,522</b>	<b>2,636</b>	<b>(1,104)</b>	<b>23,418</b>	<b>1,532</b>	<b>1,502</b>	<b>30</b>		

**Appendix A - Revenue Forecast 2019/20**  
**Period 5 for FPCC Committee 28th October 2019**

Finance												
	Original Budget	Revised Budget	Actuals to 31/08/2019	Period 5 forecast	Variation to revised budget	Reserve Movements	Period 5 forecast after reserve movements	Variation to revised budget	Variance P4	Variance move P4 to P5	Commentary	% Variation to revised budget
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Central Expenses	50,492	47,195	11,463	43,939	(3,256)		43,939	(3,256)	(3,787)	530	The Month 5 variance is made up of as £28k overspend on Subscriptions less the following underspends; £71k on Levies, £7k on External Audit costs, £40k on WLA subscriptions, £227k on early retirement/ pension strain payments and £2,940k on Capital financing resulting from a reduction of borrowing costs and increase in interest receivable.	6.9%
Finance	2,576	3,053	1,490	3,053	0		3,053	0	0	0	The movement from Month 4 is due to an increase in staff costs which have been funded by a £200k Contingency allocation	0.0%
Grants	139	104	7	104	0		104	0	0	0		0.0%
Health and Safety	97	98	32	97	(1)		97	(1)	(1)	0		(1.4%)
Revs & Bens	4,929	4,946	(3,346)	4,146	(800)		4,146	(800)	(800)	0	Expecting to overachieve housing benefit overpayment recovery. Exceptionally underspend has been adjusted for 900k of Flexible Homelessness Support Grant to show the outturn assuming the further approvals.	(16.2%)
<b>Total</b>	<b>58,232</b>	<b>55,396</b>	<b>9,647</b>	<b>51,339</b>	<b>(4,058)</b>	<b>0</b>	<b>51,339</b>	<b>(4,058)</b>	<b>(4,588)</b>	<b>531</b>		<b>(7.3%)</b>
Rounding									1		Rounding difference	
<b>Subtotal TOTAL</b>	<b>299,653</b>	<b>301,185</b>	<b>110,808</b>	<b>310,608</b>	<b>9,423</b>	<b>(4,769)</b>	<b>305,839</b>	<b>4,654</b>	<b>4,145</b>	<b>509</b>		<b>1.5%</b>